



ANALYST DAY
December 15, 2016

Driving More Affordable, Accessible and Effective Care

7:30 a.m.	Continental Breakfast and Check-In
8:00 a.m.	Larry Merlo , President & Chief Executive Officer Opening Remarks
8:10 a.m.	Dave Denton , Executive Vice President & Chief Financial Officer Maximizing Shareholder Value With an Enterprise Mindset
8:45 a.m.	Guidance Q&A Session
9:05 a.m.	Larry Merlo Delivering Value for All Health Care Stakeholders
9:35 a.m. – 9:55 a.m.	Break
10:00 a.m.	Jon Roberts , Executive Vice President & President, CVS Caremark Meeting the Health Care Challenges of Tomorrow
10:40 a.m.	Alan Lotvin, MD , Executive Vice President, CVS Specialty Leading the Evolution of the Specialty Model
11:00 am	Helena Foulkes , Executive Vice President & President, CVS Pharmacy Capitalizing on the <i>Retailization</i> of Health Care
11:40 am	Larry Merlo Closing Remarks
11:45 a.m.	Strategic Q&A Session
(Approx.) 12:15 p.m.	General Meeting Concludes